SUPPORTING DOCUMENTS

CRITERION 1

1.1.1. Curricula developed and implemented have relevance to the local, national, regional and global developmental needs which is reflected in Programme outcomes (POs), Programme Specific outcomes (PSOs) and Course Outcomes (COs) of the Programmes offered by the Institution

SUBMITTED TO

NATIONAL ASSESSMENT AND ACCREDITATION COUNCIL



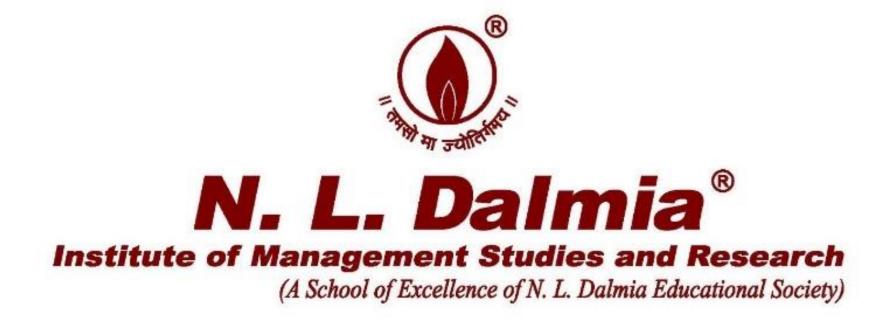


(A School of Excellence of N. L. Dalmia Educational Society)

N. L. DALMIA INSTITUTE OF MANAGEMENT STUDIES AND RESEARCH

FOR

NAAC ACCREDITATION SECOND CYCLE 2022



Course Outcomes (Cos) of Master of Management Studies (MMS)



Course Outcomes (Cos) - Master of Management Studies (MMS)

Semester	I - Core		
Title of the Subject / course	Perspective Mar	nagement	
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To explain the relationships between organizational mission, goals, and objectives
	To comprehend the significance and necessity of managing stakeholders
3	To conceptualize how internal and external environment shape organizations and their responses
4	To develop critical thinking skills in identifying ethical, global, and diversity issues in planning, organizing, controlling and leading functions of management
5	To Understand organizational design and structural issues
6	To understand that citizenship involves taking conscious steps for societal advancement at individual level and organizational level

Semester	I - Core	
Title of the Subject / course	Financial Accounting	
Course Code		
Credits	4 Duration in Hrs	40

Learning	Objectives
1	To understand the basic concepts and fundamentals used in financial
2	To learn all the intricacies of corporate financial statements.

Semester	I - Core		
Title of the Subject / course	Business Statist	ics	
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives	
0 - J	

1	To know statistical techniques
2	To understand different statistical tools
3	To understand importance of decision support provided by analysis
4	To appreciate and apply it in business situations using caselets, modeling,
5	To understand Managerial applications of Statistics

Semester	I - Core		
Title of the Subject / course	Operations Man	agement	
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To expose a student of Management to operations principles.
2	To understand basic operating principles in product and service industry
3	To be able to apply different analytical techniques of operations Management

Semester	I - Core	
Title of the Subject / course	Managerial Economics	
Course Code		
Credits	4 Duration in Hrs	40

Learning	Objectives
1	To enable the students to understand both the theory and practice of
2	To ensure that the students are in a position to appreciate the finer nuances of
3	To help the students in applying the knowledge so acquired in policy

Semester	I - Elective		
Title of the Subject / course	Effective and Management Communication		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	In all social behavior, communication is essential in building and
2	In business, communication is essential for the smooth and efficient conduct
3	In recent years the importance of communication has greatly increased as a
4	English being globally the language of Management, those with good

Semester	I - Elective		
Title of the Subject / course	Business Ethics		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Learning Objectives		
1	To have an in-depth knowledge of the issues concerning Morals, Values,		
2	To prepare the budding managers and entrepreneurs to develop themselves		
3	To imbibe into students the importance of fair transactions, ethical conduct		
4	To expect an Integrity-driven work place scenario from students		
5	To ensure sustainability as a compulsive tool of driving Organisational		
6	To have a balance between the Theoretical and practical aspects of Ethics in		

Semester	I - Elective		
Title of the Subject / course	Ecommerce		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Learning Objectives		
1	To understand the Introduction to Electronic Commerce: Meaning, nature		
2	To understand the Business to Consumer E-commerce Applications		
3	To Understand Business to Business E-Commerce and applications		
4	To analysis the Electronic Payment Systems and Order Fulfillment		
5	To focus on the Security Issues in E-Commerce		
6	To understanding the Management Challenges and Opportunities of E-		

Semester	I - Elective		
Title of the Subject / course	Organizational Behaviour		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To provide students understanding how and why people behave in
2	to provide understanding how to effectively modify their behaviour through
3	to provide understanding how to effectively modify their behaviour through

	I - Elective		
Title of the Subject / course	Introduction to creativity & Innovation		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Learning Objectives		
1	To make students aware of their own creative potential and the various ways		
2	To learn tools and techniques for creativity and Innovation		
3	To appreciate the importance and impact of innovation in todays business		
4	To understand the process of innovation		
5	To understand the various issues related to managing innovation in an		

	I - Elective		
Title of the Subject / course	Foreign Language (Other than		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Learning Objectives		
1	China is the world's fastest growing economy and hasbecomes the factory of		
2	Many multinationals have invested in China, because of the cheap labor and		
3	The course should be able to enable basic communication in Chinese so that		
4	To be able to use Chinese in everyday situations such as greeting a person		
5	Carry out simple conversations with Chinese people.		
6	Read and write simple phrases in pinyin (spelling Chinese words with the		
7	Understand the elements of Chinese characters and evaluate the advantages		
8	Reflect on cultural differences and similarities between Indian and Chinese		

	I - Elective		
Title of the Subject / courseNegotiation & Selling Skills		elling Skills	
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	The module will sensitize the students to the concepts and importance of	
2	The module is designed to introduce the students to the basic elements of the	
3	The module will give the students a broad understanding regarding	
4	It also creates awareness among the students about the basic qualities, traits	

	I - Elective		
Title of the Subject / course	IT Skills for Management and Technology		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To have the basics practical skills of information Technology(i.eHardware -

	I - Elective		
Title of the Subject / course	Information Technology for Management		
Course Code			
Credits	4 Duration in Hrs	40	

Learning	Objectives
1	To understand the significance of information technology , conceptual
2	To understand role, impact and emerging trends of information technology

	I - Elective		
Title of the Subject / course	Personal Grooming / Personal Effectiveness		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	Identify personal thinking habits and their impact
2	Understand and address the barriers to personal effectiveness
3	Apply clear and effective communication skills
4	Develop effective time management skills and the ability to cope with stress

	I – Elective		
Title of the Subject / course	Ethos in Indian	Management	
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	To acquaint the students with both the theory and practice of	
2	to expose the sudents to the finer nuances of the subject, and,	
3	to re-orient the outlook of students towards new business ventures and start	

	II - Core		
Title of the Subject / course	Marketing Management		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	This coursework is designed to introduce the student to the basic elements of
2	The scope of marketing management is quite broad and the students will be
3	This module is to learn the art and science of choosing target markets and
4	This module will give the student a very broad understanding of what
5	The module will help the student to identify and solve many business

	II - Core		
Title of the Subject / course	Financial Management		
Course Code			
Credits	4	Duration in Hrs	40

Learning	g Objectives
1	To gain in-depth knowledge of corporate finance and understand the
2	Students should learn to analyze corporate financial statements and other

	II - Core		
Title of the Subject / course	Operations Research		
Course Code	For Office use		
Credits	4 Duration in Hrs	40	

Learning	Learning Objectives		
1	To know optimizing techniques		
2	To understand its use in decision making in business		
3	To Identify and develop operational research model from realsystem		
4	This module will give the student a very broad understanding of what		
5	To appreciate the mathematical basis for business decision making		

	II		
Title of the Subject / course	Business Research Methods		
Course Code			
Credits	4 Duration in Hrs 40		

Learning	Learning Objectives		
1	To understand the importance of research and various methods that		
2	Applying Modern Analytical tools for Business Management Decisions		
3	To derive strategies from the research		
4	To understand the challenges in collecting the data collection and analysis		
5	To interpret the data to make meaningful decisions.		

	II - Core		
Title of the Subject / course	Human Resource Management		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To prepare a student for a career in industry and services.
	To facilitate learning in modern concepts, techniques and practices in the
3	To expose the student to different functional areas of Human Resource

	II - Elective		
Title of the Subject / course	Legal Aspects of Business & Taxation 100		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To learn about the important provisions of some of the important business
2	To get exposure to important provisions of Indian Income Tax Act and

	II – Elective		
Title of the Subject / course	Cost and Management Accounting 100 Marks		
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives
1 To understand the basic cost concepts and techniques of analyzing cost to

	II	
Title of the Subject / course	Business Environment	
Course Code		
Credits	4 Duration in Hrs	40

Learning	Objectives
1	To sensitize the students to the multi-faceted environment of business.
2	to enable them to appreciate the finer nuances of the environment, and,
3	to improve their ability to operate effectively in the contemporary globalized

	II - Elective		
Title of the Subject / course	Ethos in Indian	Management	
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives	
1	To sensitize students to Indian culture and value systems and the impact of
2	To increase the level of awareness of the thought leadership emanating from
3	To bring to focus importance of ethical and responsible behavior on the part

	II - Elective		
Title of the Subject / course	Corporate Socia	l Responsibility	
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives
1 A fundamental assumption of Ethics & Social Responsibility is that

	II - Elective	
Title of the Subject / course	Analysis of Financial Statements	
Course Code		
Credits	4 Duration in Hrs	40

1 To understand the advanced tools used in financial statement analysis and

	II – Elective	
Title of the Subject / course	Management Information System	
Course Code		
Credits	4 Duration in Hrs	40

Learning Objectives	
1	To understand the basic concept data and information , Framework /
2	Determining Information Needs for an individual & Organization for
3	To understand the requirement & analysis of MIS across the functions of the
4	To emphasis the Information System Development Process and Security

	II		
Title of the Subject / course	Developing Tea	ms and Effective Lead	ership
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	Developing and managing a team
2	Understand how to adapt your leadership style to effectively lead and
3	Strategies for coping with team challenges
4	Define your leadership philosophy and learn how to communicate it
5	Earning trust and building relationships
6	Leading virtual teams

	II - Elective		
Title of the Subject / course	Intellectual Cap	ital and Patenting	
Course Code			
Credits	4	Duration in Hrs	40

Learning	Learning Objectives		
1	To ensure the fact that students of Business and Managerial Studies are aware		
2	To know and study about the concept and types of Intellectual Property		
	To understand and appreciate the need to honour and not infringe upon the		
4	To inculcate in the minds of the young managers, entrepreneurs and		
5	To encourage the business fraternity to develop new products, ideas,		
6	To study, understand and acknowledge the trends across the globe in areas		

	II - Elective
Title of the Subject / course	Intellectual Capital and Patenting
Course Code	

	Credits	4 Duration in Hrs	40
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Learning	Objectives
1	To ensure the fact that students of Business and Managerial Studies are aware
2	To know and study about the concept and types of Intellectual Property
3	To understand and appreciate the need to honour and not infringe upon the
4	To inculcate in the minds of the young managers, entrepreneurs and
5	To encourage the business fraternity to develop new products, ideas,
6	To study, understand and acknowledge the trends across the globe in areas

Semester	III-Core		
Title of the Subject / course	International Bu	isiness	
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives
1 To develop a deep understanding of International Management
2 To develop the analytical ability of the student to attain an insight into

Semester	III-Core		
Title of the Subject / course	Strategic Manag	ement	
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To appreciate the role of Strategic thinking in changing business environment
2	To understand the process of Strategy Formulation, Implementation &
3	Focus on application & decision making

Semester	III-Core		
Title of the Subject / course	Financial Marke	ets and Institutions	
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To understand different components of the Indian Financial system and their
2	To comprehend various products issued through different financial
3	To understand the fixed income market, the different instruments and

Semester	III-Core	
Title of the Subject / course	Corporate Valuation and Mergers &	
Course Code		
Credits	4 Duration in Hrs	40

Learning	Objectives
1	To understand the process and set of procedures to be used to estimate the
2	To learn to make strategic decisions in M&A to enhance a company's growth.

Semester	III-Core		
Title of the Subject / course	Security Analys	is and Portfolio Mana	gement
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives			
1	To understand the factors affecting the prices of different assets and to create		
2	To understand the need for continuous evaluation and review of the portfolio		
2	To learn technical analysis to predict price movements based on indicators		

Semester	III-Core		
Title of the Subject / course	of the Subject / course Financial Regulations		
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives			
1	To understand the factors affecting the prices of different assets and to create		
2	To learn major intricacies of financial regulations.		

Semester	III-Core	
Title of the Subject / course	Derivatives and Risk Management	
Course Code		
Credits	4 Duration in Hrs	40

Learning	Objectives
1	To understand the concepts related to derivatives markets and gain in-depth
2	To learn the derivatives pricing and application of strategies for financial risk
3	To acquaint learners with the trading, clearing and settlement mechanism in

Semester	III-Elective		
Title of the Subject / course	Banking and Financial Services Institutions		utions
Course Code			
Credits	4	Duration in Hrs	40

Learning	g Objectives
1	To understand different product and services provided by different financial
2	To comprehend various fund-based and fee-based services provided by

Semester	III-Elective		
Title of the Subject / course	Investment Banking		
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	The main objective of the course is to provide students with the necessary	
2	This course will provide an introduction and general understanding of	
3	The final objective of this course is to show how corporate governance, ethics	

Semester	III-Elective		
Title of the Subject / course	Investment Banking		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To understand the basic concepts and fundamentals used in wealth
2	Capability to design appropriate portfolio for the investors based on their

Semester	III-Elective		
Title of the Subject / course	Infra and Project Finance		
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	To learn different sources of project and infrastructure financing.	
2	To understand regulatory framework, policies, procedures of project and	

Semester	III-Elective		
Title of the Subject / course	Strategic Cost N	lanagement	
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To understand the concepts and techniques in cost and management
2	To learn the application of cost and management accounting techniques in

Semester	III-Elective
Title of the Subject / course	Commodities Markets
Course Code	

Credits	4 Duration in Hrs	40
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Learning Objectives		
1	To gain the knowledge of emergence of commodities markets and	
2	To understand the dynamics of world commodities markets	
3	To understand the ecosystem of Indian commodities markets.	
4	To acquaint learners with the trading, clearing and settlement mechanism in	

Semester	III-Elective		
Title of the Subject / course	Mutual Fund		
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives	
1	To get complete understanding of mutual fund industry
2	Students should understand how mutual funds are marketed and how the
3	To acquaint learners with the trading, clearing and settlement mechanism in

Semester	III-Elective		
Title of the Subject / course	Financial Mode	ling	
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives	
1 To develop excel proficiency.	
2 To learn how to develop models in various areas of finance.	

Semester	III-Elective		
Title of the Subject / course	International Fin	nance	
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives	
1 To understand the dynami	ics underlying the global economic environment,
2 To learn the concepts and	terminology related to fundamentals of

Semester	III-Elective		
Title of the Subject / course	International Finance		
Course Code			
Credits	4	Duration in Hrs	40

To understand the dynamics underlying the global economic environment,
To learn the concepts and terminology related to fundamentals of

Semester	III-Core		
Title of the Subject / course	Database Management System & Data		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Learning Objectives			
1	To understand the introduction, Meaning and Definition of Database,			
2	To understand the Data Models : The importance of data models, Basic			
3	Understand applications of Database Management System(DBMS) & RDBMS			
4	To understand the Object-Relational Database Management			
5	Overview of Structured Query Language and appredition DDMS to Dasiness			

	III-Core		
Title of the Subject / course	Enterprise Management Systems (EMS)		
Course Code			
Credits	4 Duration in Hrs	40	

Learning	Learning Objectives		
1	To understand the Enterprise Resource Planning (ERP) - Meaning and		
2	To understand the Enterprise Content Management – Role of content		
3	To understand the applications areas of ERP, in various industry verticals		
4	To understandEnterprise Portals - Concept of an enterprise portal		
5	To understand the Enterprise Application Integration- Challenges in		

	III-Core		
Title of the Subject / course	Big Data and Bu	siness Analytics	
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To understand the Introduction to Big Data and Business Analytics and its
2	To understand the Business Analytics Cycle Introduction, Analytical Tools &
3	To understand Data Mining & decision Making concepts, Predictive
4	To understand the Data Driven Prediction Methods NLP, Regression,

	III-Core
Title of the Subject / course	Big Data and Business Analytics
Course Code	
Credits	4 Duration in Hrs 40

Learning	Objectives
1	To understand the Introduction to Big Data and Business Analytics and its
2	To understand the Business Analytics Cycle Introduction, Analytical Tools &
3	To understand Data Mining & decision Making concepts, Predictive
4	To understand the Data Driven Prediction Methods NLP, Regression,

	III-Core		
Title of the Subject / course	: Knowledge Management		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To understand the introduction to Meaning of data, information, knowledge
2	To Know the conceptual background and framework of KM
3	Understand the KM Foundations and Solutions KM Foundations
4	To know the Organizational Structure, Culture, Communities and KM

	III-Core		
Title of the Subject / course	Software Engineering		
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	To understand the in details software development process with issues	
2	Ability to analyze, design, verify, validate, implement, apply and maintain	
3	To help students to develop skills that will enable to construct high quality	

	III Elective		
Title of the Subject / course	Cloud Computi	ng & Virtualization	
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	To understand the Enabling Technologies and Cloud Computing Models	
2	Understand the Cloud Operating System, Cloud Architectures including	
3	Principles of Virtualization platforms, Security and Privacy issues in the	

	III Elective	
Title of the Subject / course	Information System Security and Audit	
Course Code		
Credits	4 Duration in Hrs	40

Learning Objectives		
1	To understand the Need for Information Security and Audit in an	
2	To understand the framework of Concept of Systems Audit	
3	3 Understand the System & Infrastructure Maintenance	
4	To Know the insights of Security Administration & Operations'	
5	To understand the Global & Indian perspective	

	III Elective	
Title of the Subject / course	Data Mining and Business Intelligence	
Course Code		
Credits	4 Duration in Hrs	40

Learning Objectives		
1	To understand the Introduction to Data Mining: Introduction, Definition of	
2	To understand the framework of Classification on Data Mining system	
3	Understandthe Data Mining Techniques: Introduction, Statistical Perspective	
4	4 Focus on Business Intelligence	
5	To understand the Business Intelligence Essentials	

	III Elective		
Title of the Subject / course	: IT Consulting		
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	To understand the Data warehousing Components -Building a Data	
2	To understand the framework of The Structure of the Data Warehouse,	
3	To understand the Normalization and denormalization Triggering the Data	

	III Elective		
Title of the Subject / course	: Digital Busines	55	
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	To understand the Introduction to Digital Business , framework of Drivers of	
2	To understand the E-Business- Meaning, Retailing in e- Business-products	
3	Developing the Digital Business Support services- e-CRM, e-SCM, e-banking,	
4	To know about -Building Digital business Applications and Infrastructure,	

III Elective

Title of the Subject / course	:Software Project management		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To understand the Introduction, the state of IT project management, need of
2	To understand the project management process, project integration
3	Understand the Introduction, developing the project schedule, project
4	To know the Organization and project planning, the project team, the Project
5	To understand the Managing Project Procurement and Outsourcing , project

	III Elective		
Title of the Subject / course	:Governance of Enterprise IT & Compliance		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To understand the Need for IT Governance (COBIT Framework)Importance

	III Elective	
Title of the Subject / course	:Software Project management	
Course Code		
Credits	4 Duration in Hrs	40

Learning	Objectives
1	To understand the Basic Concepts of Technology and Law and Law of Digital
2	Understand Intellectual Property Issues in Cyber Space
3	To know the insights to Rights of citizens and E-Governance
4	To get aware the Information Technology Act 2000 , Understanding

	III Elective		
Title of the Subject / course	Cyber Law & Managing Enterprise IT Risk		
Course Code			
Credits	4 Duration in Hrs 4		

Learning	Objectives
1	To understand the Introduction, the state of IT project management, need of
2	Understand Intellectual Property Issues in Cyber Space
3	To know the insights to Rights of citizens and E-Governance
4	To get aware the Information Technology Act 2000 , Understanding

		III-Core
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Title of the Subject / course	Training & Dev	elopment	
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives
1 Learning the intricacies of process of training and development and audit

	III-Core		
Title of the Subject / course	Compensation a	nd Benefits	
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives	
1 To understand the concept of compensation, va	rious elements, inflation, laws

	III-Core		
Title of the Subject / course	Competency Based HRM and Performance		
Course Code			
Credits	4 Duration in Hrs 4		

Learning	Objectives
1	To provide both theoretical and application-oriented inputs on competency
2	To understand the concept of competency and competency based HR
3	3 To understand the various approaches towards building a competency
4	To understand how to integrate the applications of competency model with
5	To impart the understanding about the Performance Management system

	III-Core		
Title of the Subject / course	Labour Laws and Implications on Industrial		
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives			
1	Understanding Nature and Importance of Labour Laws		
2	To understand various legislations with their history, basic provisions & case		
3	To study current amendments in Labour laws		
4	Highlight Labour Laws with IR implications		

	III-Core		
Title of the Subject / course	Human Resource Planning and Application of		
Course Code			
Credits	4	Duration in Hrs	40

1 To understand the concept of HR Planning and application of technology in

	III-Core		
Title of the Subject / course	Labour Laws and Implications on Industrial		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	Understanding Nature and Importance of Labour Laws
2	To understand various legislations with their history, basic provisions & case
3	To study current amendments in Labour laws
4	Highlight Labour Laws with IR implications

	III-Core		
Title of the Subject / course	Human Resource Planning and Application of		
Course Code			
Credits	4	Duration in Hrs	40

1 To understand the concept of HR Planning and application of technology in

	III-Electives		
Title of the Subject / course	Personal Growt	h Laboratory	
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	Basics of personality, personality types
2	Introduction to emotional intelligence
3	Stress and stress control techniques
4	Introduction to NLP and transactional analysis
5	Techniques of effective team building

	III-Electives		
Title of the Subject / course	Global HRM		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives	
1	To understand the concept of Human Resource Management in an	

	III-Electives		
Title of the Subject / course	Employee Branding and Employer Value		lue
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives	
1	Concept of Employee Brand
2	Concept of Employer Value Proposition
3	Creating and Nurturing Employee Brand

	III-Electives		
Title of the Subject / course	HR Analytics		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Learning Objectives		
1	Basics of HR Analytics		
2	Introduction to latest technologies including SPSS, Big Data		
3	Using HR Analytics for various functions of HR		
4	Different Analysis Strategies		
5	Ethics and Limitations while using HR Analytics		

	III-Electives		
Title of the Subject / course	O.S.T.D.		
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	To understand the organizational design and different factors affecting	
2	To study the evolution of organizational theories	
3	To appreciate the organizational culture and its effect on organizational	

	III-Electives	
Title of the Subject / course	: HR Audit	
Course Code		
Credits	4 Duration in Hrs	40

Learning	Objectives
1	Understanding HR Accounting and Audit with study of various instruments
1	Onderstanding TIX Accounting and Audit with study of various instruments

III-Electives

Title of the Subject / course	Employee Relations and Labour Laws and		
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	Understanding Nature and Importance of IR	
2	To understand Conflict preventing & resolution methods under IR	
3	Discussing practical cases in IR	
4	New trends in IR and future of IR	

	III Core		
Title of the Subject / course	Supply Chain Management		
Course Code			
Credits	4	Duration in Hrs	40

1 Familiarize with the basic concepts of Logistics Management in relation to	Learning Objectives		
		1	Familiarize with the basic concepts of Logistics Management in relation to
2 10 explore the major elements of supply chain and expose to leading edge		2	To explore the major elements of supply chain and expose to leading edge

	III Core		
Title of the Subject / course	Operations Ana	lytics	
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	To understand basic aspects of analytics and evaluation	
2	To learn various analytical techniques applied in complex real life situations	
3	To be able to scale up an academic model to workable practical model by	

	III Core		
Title of the Subject / course	Service Operation	ons Management	
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	Understanding various types of Service Industry	
2	2 Site selection for service location	
3	3 Role of Operations for Profitability in Service industry	
4	Inventory management in Service industry	
5	Basics of Outsourcing/Offshoring in Services	

III Core	
	III Core

Title of the Subject / course	Manufacturing 1	Resource Planning and	d control
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To understand importance of manufacturing resources planning and control
2	To give knowledge of quantitative methods as well as various tools of

	III Core		
Title of the Subject / course	Materials Mana	gement	
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	Importance of Materials Management w.r.t. Business	
2	Learning various aspects of Purchase & warehousing	
3	Understanding documents control w.r.t. Material movement	
4	Materials planning with quantitative models	
5	Financial aspects of Materials Management	
6	Importance of Ethics in Materials Management	

	: III Electives		
Title of the Subject / course	World Class Ma	nufacturing	
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	To meet global markets which are more turbulent, dynamic and complex.	
2	To understand the relevance of World Class Performance in competitive	
3 To understand global markets relationship to world class performance		
4 To build the framework for world class manufacturing		
5	To understand the state Indian manufacturing in relation to world class	

	: III Electives		
Title of the Subject / course	Business Proces	s Re-engineering And	
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	To understand business process reengineering	
2	To know the tools and techniques for business process reengineering	
3	To understand the importance of Benchmarking the business processes	
4	Role of leadership, technology in Business process reengineering	

	: III Electives		
Title of the Subject / course	Technology Management & Manufacturing		
Course Code			
Credits	4	Duration in Hrs	40

0	, ,
1	How technology can be used in a corporate to gain strategic advantage
2	Contribution of Technology in New product development
3	Use of technology in Product design
4	Application of Technology in a manufacturing company
5	How to compete with better Manufacturing strategy
6	Application of JIT, TOC and Customization as tools to compete in a

	: III Electives		
Title of the Subject / course	Strategic Operat	ions Management	
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	Importance of aligning operations strategy to corporate strategy	
2	Development of operations strategy and linking market requirements to	
3	Implementation of operations strategy	
4	Various alternatives available in capacity and manufacturing process	
5	Understanding the importance and issues in strategic resource management	
6	Role of technology in operations strategy	
7	Understanding of application oriented OM tools like Process analysis,	

	: III Electives		
Title of the Subject / course	Industrial Engineering Applications and		
Course Code			
Credits	4 Duration in Hrs 40		

Learning Objectives			
1	To understand industrial engg fundamentals in relation to production and		
2	To understand the framework of industrial engineering and its applications		
3	Understand applications in service as well as manufacturing domains		
4	Developing insights to manage methods and processes for an organization		
5	To understand optimal utilization of resources without capital investment		

	: III Electives
Title of the Subject / course	Total Quality Management

Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	Know concept of Total Quality management	
2	Know the tools for quality control and management	
3	Understand relation of cost and value to business	

	: III Electives	
Title of the Subject / course	International Logistics	
Course Code		
Credits	4 Duration in Hrs	40

Learning	Objectives
1	Develop knowledge about international logistics and understand role of

	: III Electives		
Title of the Subject / course	Quantitative models in Operations		
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives			
1	To understand the various advance techniques of Operations Research		
2	To be able to apply the above techniques for industrial applications		
3	To be able to develop an art of model building to real life situation		

	: III Electives		
Title of the Subject / course	Productivity Management		
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	To understand importance, scope and application of productivity	
2	To understand linkage of productivity concept from individual, department	
3	Various approaches, measurement of productivity planning & conditions	
4	Productivity as a system approach.	

	III-Core		
Title of the Subject / course	Sales Management		
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	To understand function of sales and its importance	
2	To comprehend the art of managing the sales force	
3	To motivate and manage sales force effectively	
4	To develop critical thinking skills and situational leaderships	
5	To learn the art of solving problems related to sales process on the field	

	III-Core		
Title of the Subject / course	Marketing Strategy		
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	1. To understand and predict changes in the macroeconomic environment	
2	. To develop an ability to respond rapidly to changes driven by consumer	

	III-Core		
Title of the Subject / course	Consumer Behaviour		
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives			
1	An understanding of the pre and post purchase consumer behaviour.		
2	To develop conceptual insights into key aspects such as social, psychological		

	III-Core		
Title of the Subject / course	Services Marketing		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To familiarize students to basic concepts and decision making processes
2	To help students to understand application of these concepts to various

	III-Core		
Title of the Subject / course	Product and Bra	nd Management	
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To expose and sensitize the students with the practices of product and
2	To understand the key issues in Product and Brand Management

	III-Elective		
Title of the Subject / course	Retail Managem	ient	
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To develop the analytical ability of the students to attain an insight into
2	To Understand the techniques for optimal utilization of resources

	III-Elective		
Title of the Subject / course	Rural Marketing	5	
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	To develop an understanding of the rural economy of India	
2	To develop a marketing program for rural consumers	

	III-Elective
Title of the Subject / course	Marketing Analytics
Course Code	
Credits	4 Duration in Hrs 4

Learning Objectives			
1	To develop an understanding of the rural economy of India		
2	To develop a marketing program for rural consumers		

	III-Elective		
Title of the Subject / course	Digital Marketin	ng	
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To understand the new media, Different types, their strengths and the way
2	To develop the skills to strategize and execute campaigns on new / digital

	III-Elective		
Title of the Subject / course	Customer Relati	ionship Management	
Course Code			
Credits	4	Duration in Hrs	40

1 To develop the skills to strategize and execute campaigns on new / digital

	III-Elective		
Title of the Subject / course	Marketing Research & Analysis		
Course Code			
Credits	4	Duration in Hrs	40
	-		

Learning	Objectives
1	This course is designed to acquaint students with the marketing research
2	This course will help students explore different approaches of Marketing

	III-Elective		
Title of the Subject / course	Event Management		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To familiarize students the basic concepts and decision making processes
2	To develop the conceptual & management skills at various levels in the area

	III-Elective		
Title of the Subject / course	Healthcare Marl	keting	
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To understand trends and opportunities in the health care sector
2	Formulate marketing strategy and tactics for the health care sector

	III-Elective		
Title of the Subject / course	Distribution and Supply Chain Management		
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To develop an understanding of the role of distribution and supply chain in

	III-Elective
Title of the Subject / course	Tourism Marketing

Course Code			
Credits	4	Duration in Hrs	40

1 To understand the application of marketing concepts to the tourism

	III-Elective		
Title of the Subject / course	Marketing of Banking & Financial Services		
Course Code			
Credits	4 Duration in Hrs	40	

Learning Objectives

1 To develop an understanding into the concept and practices in the BFS

Semester	IV – Elective	
Title of the Subject / course	Commercial Banking	
Course Code		
Credits	4 Duration in Hrs	40

Learning	Objectives
1	To understand the concepts and fundamentals of Commercial Banking
2	To understand the Structure and growth of banking and various services

Semester	IV – Elective		
Title of the Subject / course	Business Analytics		
Course Code			
Credits	4	Duration in Hrs	40

Learning	g Objectives
1	To gain understanding of relevant statistical tools applicable for Business
2	To learn data mining techniques using Excel and R
3	To evaluate various models of Business Analytics.

Semester	IV – Elective	
Title of the Subject / course	Venture Capital and Private Equity	
Course Code		
Credits	4 Duration in Hrs	40

Learning	g Objectives
1	To develop general understanding of the venture capital and private equity
2	Provide an understanding of the private equity investment process starting
3	Develop analytical valuation and deal structuring techniques used in venture
4	To prepare students for future jobs in VCPE and related industries

Semester	IV Core		
Title of the Subject / course	Project Management		
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives		
1	To introduce students of Management to concepts of Project	
2	To apply and evaluate success parameters of cost ,time and quality in project	
3	To apply various techniques as cpm/pert/earned value analysis and	
4	To enable student to conceive an idea, evaluate it's feasibility and make it	

Semester	IV – Elective		
Title of the Subject / course	Commercial Banking		
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives			
1	To understand the concepts and fundamentals of Commercial Banking,		
2	To understand the Structure and growth of banking and various services		

Semester	IV – Elective		
Title of the Subject / course	Business Analytics		
Course Code			
Credits	4 Duration in Hrs	40	

Learning Objectives		
1	To gain understanding of relevant statistical tools applicable for Business	
2	To learn data mining techniques using Excel and R.	
3	To evaluate various models of Business Analytics	

Semester	IV – Elective		
Title of the Subject / course	Venture Capital	and Private Equity	
Course Code			
Credits	4	Duration in Hrs	40

Learning	Objectives
1	To develop general understanding of the venture capital and private equity
2	Provide an understanding of the private equity investment process starting
3	Develop analytical valuation and deal structuring techniques used in
4	To prepare students for future jobs in VCPE and related industries.

Semester	(IV) III – Electi	ve	
Title of the Subject / course	Strategic Information Technology		
Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives
1 To understand the strategic use of Information Technology for Competitive
2 To understand Emerging trends of information technology to devise

Semester	(IV) III – Elective	
Title of the Subject / course	System Applications and Case Study	
Course Code		
Credits	4 Duration in Hrs 40	

Learning	Objectives
1	To understand the Importance , scope and need of case study and
2	To have the practical applications areas of information technology

Semester	(IV) III – Elective	
Title of the Subject / course	Managing Technology Business &	
Course Code		
Credits	4 Duration in Hrs	40

Learning Objectives		
1	To understand the roccu and organicance of 11 resource management	
2	Understand applications of Determining IT and Information System's	
3	IT &Information Systems resources Implementation and Acceptance	

Semester	IV – Elective	
Title of the Subject / course	OD and Change Management	
Course Code		
Credits	4 Duration in Hrs 40	

Learning Objectives		
1	Basics of Change Management	
2	Understanding OD Approaches and Models	
3	Understanding Organizational Development – Diagnostics	
4	Different Strategies, Approaches and Models	
5	Trends in OD and Change Management	

Semester	IV – Elective
Title of the Subject / course	Strategic HRM with Global Perspective

Course Code			
Credits	4	Duration in Hrs	40

Learning Objectives	
1 To learn the basics of HR strategy formulation and implementation in	

Semester	IV – Elective	
Title of the Subject / course	Management of Corporate Social	
Course Code		
Credits	4 Duration in Hrs	40

Learning	Objectives
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1 According to Companies Act, 2013, at least 2% of a company's average net



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